

Regular Meeting of the Operations Committee
Tuesday, March 10, 2026 – 2:00 p.m.

Trustees Present:

Dr. Carolyn Rudd, chair
Mr. Lamont Akins, secretary
Mr. Michael Dannenberg, trustee
Mr. Warner Session, trustee
Mr. Bernard Grayson, alumni representative
Dr. Tracey Jackson, alumni representative
Mr. Josh Lopez, alumni representative
Dr. Maurice Edington, president, *ex-officio*

Executive Cabinet Present:

Mr. David Franklin, chief operating officer
Dr. Teri Little-Berry, chief student development and success officer
Dr. Richard Lucas, chief advancement officer
Dr. April Massey, chief academic officer
Ms. Frenika Rivers, chief of staff and director of board operations
Ms. Avis Russell, general counsel

Staff Participants:

Mr. Shawn Celio, vice president, human resources
Ms. Janet Joiner, board secretary

Call to Order and Roll Call:

Chair Rudd called the meeting to order at 1:00 p.m. Ms. Joiner called the roll, and a quorum was found to be present.

Approval of the Minutes:

Due to the December 10, 2025 Joint Meeting of the Audit, Budget & Finance Committee and the Operations Committee Meeting, there are no Operations Committee Meeting minutes to approve.

Action Items:

Executive Appointment – VP for Government, Community & Corporate Relations

Dr. Lucas recommended Ms. LeKisha Jordan to serve as VP for Government, Community & Corporate Relations the citing her policy background (D.C. Council, Deloitte, State of North Carolina) and current service at UDC. A motion was made to move the resolution to the full Board and seconded. The motion carried with a roll call vote.

- **Motion: Dr. Jackson**
- **Second: Trustee Grayson**

Abstention(s): Dr. Rudd

Executive Appointment – VP Chief Contracting & Procurement Officer

Mr. Franklin presented the resolution for Ms. Stephanie Johnson as Chief Contracting & Procurement Officer citing her relevant experience spanning over 20 years. Aligned with UDC's priorities, she has a strong commitment to higher education mission and community impact. Ms. Johnson is positioned to advance the procurement modernization, compliance enhancement, supplies delivery goals, operational efficiency, and a culture for service excellence. The motion carried with a roll call vote.

- **Motion: Dr. Jackson**
- **Second: Trustee Akins**

Informational Items:

OCOO Report:

- **Renovations:**
The Van Ness modernization project is progressing, with Building 44 being renovated to relocate the music program from Building 46 West due to significant infrastructure issues. The Health Services Unit has been moved to Building 38 to support this transition. Building 44 is expected to be ready by Fall 2026. Renovations in Building 71 are also on track for Fall 2026 completion, while Building 39 has been delayed to December 2026 to prioritize higher-need projects. Ongoing work on the Van Ness parking garage addresses structural wear, with completion anticipated by Fall 2026. A feasibility study, supported by prior funding, is underway to guide future capital improvement planning.
- **Lease Updates:**
Dog Haus has opened in the Law School, and Tropical Smoothie in the Student Center is expected to open by late 2026 pending permit approval. With anticipated Board approval, the University expects to reach full occupancy of its commercial lease spaces by the end of FY26.
- **Executive Searches:**
Searches are in progress for key leadership roles, including Vice President of Facilities and Real Estate Management, Vice President of Research, and Dean of the David A. Clarke School of Law. Final candidates are expected to be presented to the Board in June, with anticipated start dates of July 1, 2026.

Closing Remarks and Adjournment

Chair Rudd thanked all for their participation in the meeting. A motion was made for the Operations Committee Meeting to adjourn, and it was seconded. The motion carried with a roll call vote. With no further business, the meeting adjourned at 2:34 p.m.

- **Motion: Trustee Akins**
- **Second: Trustee Grayson**